

Simplicity, Consistency, and Equity in Recreation Fee Systems in Washington

Leadership Team		
Heidi	Audette	WA Department of Veteran's Affairs
Jocelyn	Biro	U.S. Forest Service
Jeff	Chapman	Backcountry Horsemen of Washington
Crystal	Crowder	Washington Off-Highway Vehicle Alliance
John	Floberg	WA State Parks Foundation
Alia	Griffing	WA Federation of State Employees
George	Harris	Northwest Marine Trade Association
Andrea	Imler	Washington Trails Association
Alisa	Koyama	Interim Community Development Association (Interim CDA)
Yvonne	Kraus	Evergreen Mountain Bike Alliance
Mike	Partridge	Paralyzed Veterans of America - NW Chapter
Mark	Pidgeon	Hunter's Heritage Council
Advisory Members		
Daniel	Farber	WA State Parks
Glenn	Glover	WA DNR
Melinda	Posner	WA DFW
Jon	Snyder	Gov. Office, Outdoor Recreation
Ex Officio Members		
Yoshi	Kumara	House Democratic Caucus

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Coordination Work Group (*indicates advisory member)		
Lisa	Bellefond	WA State Parks Foundation
Jeff	Chapman	Backcountry Horsemen of Washington
Cyndi	Comfort*	WA DNR
Crystal	Crowder	WA Off-Highway Vehicle Alliance
Daniel	Farber*	WA State Parks
Krystal	Fleeger	USFS
Glenn	Glover*	WA DNR
Jim	Goldsmith	Hunter's Heritage Council
Michael	Hauer	REI
Andrea	Imler	WA Trails Association
Yvonne	Kraus	Evergreen Mountain Bike Alliance
Michael	Iyall	Cowlitz Tribe
Melinda	Posner*	WA DFW
Jon	Snyder*	Gov. Office, Outdoor Recreation
Todd	Tatum*	WA State Parks
Peter	Vernie*	WA DFW
Magenta	Widner	USFS
Cynthia	Wilkerson*	WA DFW

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Exemption Work Group (*indicates advisory member)		
Heidi	Audette	WA Veteran's Affairs
Daniel	Farber*	WA State Parks
Glenn	Glover*	WA DNR
Alia	Griffing	WA Federation of State Employees
Alisa	Koyama	Interim CDA
Bill	Mitchell	USFS
Tom	Oliva*	State Parks
Erik	Peterson	Economic Services Administration, Dept. of Social and Health Services
Michelle	Piñon	Latino Outdoors
Melinda	Posner*	WA DFW
Shane	Riddle	Economic Services Administration, Dept. of Social and Health Services
Randy	Shelton	Salmon for Soldiers
Jon	Snyder*	Gov. Office, Outdoor Recreation

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Consulted		
Rep. Vincent	Buys	House Agriculture & Natural Resources Committee
Sen. Kevin	Van De Wege	Senate Natural Resources & Parks Committee
Jim	Adams	Discover Your Northwest
Curt	Gavigan	Senate Natural Resources and Parks Committee
Dan	Nordstrom	Outdoor Research
Scott	Sigmon	Coastal Conservation Association
Doug	Levy	Outcomes by Levy, Big Tent Outdoor Recreation Coalition
Project Team		
Molly	Stenovec	Ruckelshaus Center (project manager, facilitation)
Brian	Anderson	Washington State University, Division of Governmental Studies and Services (research)
Shane	Carnohan	Project Coordinator, Ruckelshaus Center
Season	Hoard	Washington State University, Division of Governmental Studies and Services (survey design and implementation)
Michael	Kern	Ruckelshaus Center (facilitation)
Chris	Page	Ruckelshaus Center (facilitation)
Christina	Sanders	Washington State University, Division of Governmental Studies and Services
Alexa	Schreier	Project/Research Intern, Ruckelshaus Center
Laurie	Thorpe	(systems analysis)